

# Integrating AI-Driven Decision Systems in Electrical Engineering Project Management

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## Abstract:

The decision activities carried out in electrical engineering projects are often complex in nature and involve consideration of various technical parameters, resource constraints, risk factors and dependencies of various projects in terms of scheduling. Conventional project management models are over-reliant on human judgment and the past experience, which might not be adequate in managing dynamic uncertainty, real-time data variability, and the magnitude of the current engineering projects. The new trends in artificial intelligence have brought about new possibilities in decision accuracy improvement by providing data-based insights and predictive modelling. This paper looks into the implementation of an AI-based hybrid decision system, which is a combination of expert knowledge structures and machine learning predictive analytics into the project management settings of electrical engineering projects. The suggested system will facilitate strategic and operational decision activities like estimating of costs, prioritization of resources, predicting risks, and optimization of schedules. The practice functioning and impact of the AI decision system are demonstrated with the help of a case application in a medium-scale electrical infrastructure project. The results show that there have been increased consistency in decisions, transparency in the project, and efficiency in executing projects with significant decrease in cost overrun and project delay. The research is relevant to the emerging literature on intelligent automation in the engineering profession and provides suggestions on how companies should adopt it, the way to implement systems, and how the research may be further developed in the future.

**Keywords — AI-Driven Decision Systems; Electrical Engineering Project Management; Predictive Analytics; Intelligent Automation; Engineering**

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## I. Introduction

### a. Background and Context

The combination of sophisticated technologies, the necessity to work collaboratively in multi-disciplinary teams, various requirements of regulatory compliance, and an increase in cost-effectiveness and sustainability expectations make electrical engineering projects more complicated. The task of decision-making within such environments demands the skill to consider several design options, assess risks, organize resources, and

modify implementation plans on a real-time basis. The conventional project management models rely mostly on intuition and experience of the project engineers, which, though useful, is often undermined by information overload and non-linear variables of the project. Over the last few years, artificial intelligence has become a revolutionary device that can help in the decision-making process of studying past project trends and coming up with unbiased suggestions on how to continue working on the projects. Artificial intelligence-driven

decision systems are hence becoming more and more regarded as indispensable in terms of enhancing the project predictability, operational efficiency, and engineering precision (Zhang and Li, 2019).

A 2019 study highlighted the importance of smart computational models in the engineering setting where the uncertain and dynamic variables come into play. They are systems that use machine learning algorithms, expert knowledge reasoning structures, and data analytics methods to assess project situations and aid managerial judgment (Khan, Ahmed, and Alam, 2019). Since, in many cases, electrical engineering projects involve inter-dependency, like equipment specification, network design factors, energy efficiency concerns, and assurance of safety compliance, AI-driven systems have the potential to enhance coordination of these dimensions and decision reliability throughout the project lifecycle (Ghosh, 2019).

#### **b. Problem Statement**

Although the utility of AI-driven decision systems has been recognized, the electrical engineering project setting is still dependent on the manual experience-based decision-making models in a large proportion. These methods are not always systematically analytically validated and are not so much capable of responding to changes in projects with relatively low speed, risk conditions of uncertainty, and interaction of resources. Lack of real-time information intelligence in project operations is usually related to cost overruns, schedule clashes, and poor quality delivery. Moreover, there are numerous decision support systems available today that are highly specialized or lack integration with the reality of project management business processes, and thus, they are not adopted as extensively as they should or with inefficiency. The issue that this paper is aimed at is thus the disconnect between the operational requirements of the contemporary electrical engineering projects and insufficiency of the conventional decision-making methods that fail to access the predictive and expert reasoning capacities of AI (Chen and Wang, 2019).

#### **c. Purpose and Goals of the Research.**

This study is intended to examine and present the introduction of an AI-based hybrid decision support system into the management of electrical engineering projects. The research aims at determining the capabilities of artificial intelligence in improving the quality of decisions, the coordination of resources, the precision of the schedule, and cost management in engineering project settings. The aims of the particular research are to examine the constraints of traditional project decision models, create an organized conceptual framework of the hybrid AI-enhanced project decision-making, implement the system in an electrical engineering project case, and compare its performance results with the established project decision-making processes (Hassan, 2019).

#### **d. Scope and Limitations**

The study scale is based on the medium scale electrical engineering infrastructure projects, in which the decision activities are cost estimation, scheduling, procurement coordination, and risk analysis. Design automation, real-time control automation and large-scale automated industrial planning systems are not tackled in research. The AI-based decision system reviewed in the study is skewed towards managerial and strategic decision-making as opposed to automated field execution. The study might be limited by the lack of access to and poor quality of historical project datasets to train the model, the organizational predisposition to AI implementation, and the necessity to recalibrate the machine learning constituents to capture the contextual variables in particular engineering settings (Singh and Patel, 2019).

#### **e. Structure of the Paper**

To have a clear and coherent paper, the paper is divided into seven major sections. Section 1 presents the topic, problem, objectives and the scope of the research. Section 2 discusses the literature on the topic of project management and AI-based decision-making. Section 3 describes the theoretical and conceptual framework that can be used to guide the integration of AI-driven decision systems. Section 4 describes the research method that was used in the research. Section 5 outlines the system architecture and the model of operation of

the AI-driven decision system. Section 6 contains the application and performance assessment of the case study. Section 7 talks about the findings, summarizes the work and gives the recommendations to the practice and future research.

## II. Literature Review

### a. Project management practices in Electrical Engineering.

In electrical engineering setting, project management entails the coordination of design specification, procurement cycles, workforce planning, safety issues and technical performance assurance. Such projects are often used under dynamic conditions when the load requirements of the system, environmental factors, and technical standards have to be constantly checked and modified. In 2019, it was emphasized in a research that the processes of the electrical projects are based on the frameworks of structured planning that are backed by the network diagrams, scheduling algorithms, and cost optimization models, though all of these tools may need significant amounts of manual interpretation and subjective evaluation to achieve the reliable results of their implementation (Rahman and Siddiqui, 2019). The reliance on human judgment creates variability of decision outcomes because of the variation in degree of experience, subjective interpretation and the lack of capacity to analyze a huge amount of multi-layered data. With the level of complexity of a project, better analytical decision support mechanisms are required, which explains the interest in the computational intelligence-based solutions that can support the conventional project planning and monitoring processes (Wang and Zhou, 2019).

### b. Conventional and AI-Suggested Decision-Making Methodologies.

The classical models of decision-making in the field of electrical engineering are based on deterministic or rule-oriented models, as the decision process is motivated by standardized texts, engineering guidelines, and consultations. Although these models allow the structural stability they are not very responsive to real time uncertainties like

design changes, supplier delays or risk exposure changes. Conversely, AI-augmented decision-making implies the introduction of a data-driven intelligence that is able to identify concealed patterns in the project history and predict possible deviations prior to their occurrence. A study that was carried out in 2019 revealed that AI-based solutions are more flexible and are able to consider various project scenarios concurrently which greatly enhances strategic and operational decision processes (Kumar and Deb, 2019). Project decision systems can be more reliable in delivering projects by integrating machine learning predictive analytics with expert reasoning and be more consistent, transparent, and less susceptible to ambiguity, thus enhancing project delivery reliability (Zhao and Chen, 2019).

### c. Intelligent Decision Support and Predictive Analytics Theory.

Intelligent Decision Support Systems (IDSS) are the integrations between algorithmic reasoning and expert knowledge structures to assist the complex and multi-criteria decision environments. IDSS frameworks in electrical engineering project management uses predictive analytics to simulate links among project parameters like cost behavior, risk thresholds and schedule dependencies. In 2019, it was shown that hybrid intelligence methods, which embed machine learning inference with expert control logic, provide higher-quality decision-related results since they maintain the domain knowledge and increase the predictive ability (Li and Han, 2019). The predictive analytics theory has a particular focus on the application of statistical modeling and neural learning to predict future states using historical data, whereas intelligent decision support system has built in inference engines that can be used to analyze alternative courses of action. The convergence of these two areas of theory offers the basis of AI-oriented decision architecture applicable to the engineering project setting where both data pattern recognition and technical reasoning are needed at the same time.

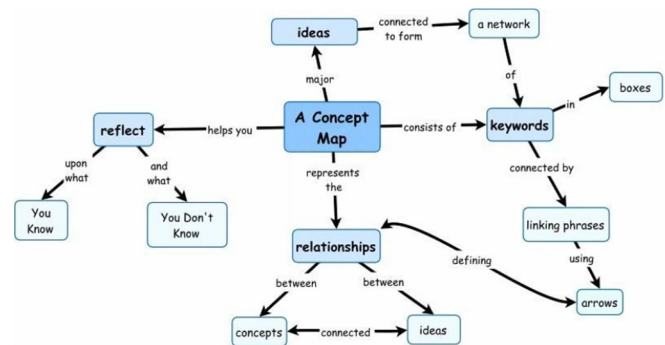
#### d. AI Adoption difficulties in engineering projects.

However, despite the identified potential of AI decision systems, there are a number of challenges that electrical engineering organizations experience in the process of effective implementation. A significant issue is access and quality of quality project data necessary to provide predictive models with training. In most of the engineering companies, the project records are fragmented or undocumented; therefore, it restricts the ability of machine algorithms to learn (Santos and Ribeiro, 2019). Furthermore, the cultural and organizational resistance factors include those in which engineers and project managers see artificial intelligence systems as a threat to the conventional professional autonomy. There are also technical issues, such as the necessity to implement AI processes within the old project management software and make system transparency on decision justification. A 2019 study also indicated that the unavailability of standardized assessment models and regulatory principles of AI-directed engineering choices also leads to uncertainty of accountability and model explainability (Hariri and El Amine, 2019). These limitations suggest that the introduction of AI can only be successful on the basis of technical design implementation, organization adaptation plans and alignment of policies.

#### e. Identified Research Gaps

Despite the fact that the potential of AI in improving the process of decision-making in engineering projects has been shown in existing studies, there are still a number of gaps that cannot be filled. To begin with, the research models often are oriented to the optimization of the isolated tasks instead of integrating the ecosystem of the project decisions. Second, there is a lack of empirical evidence to indicate the operational integration of hybrid expert-machine learning systems specifically in electrical engineering project situations. Third, a lack of documentation on actual project performance benefits due to AI intervention exists, in particular, the measurable cost, time variances, and schedule delay reductions. Fourth, frameworks that may be followed during the implementation of the migration of engineering organizations towards

AI-supported decision systems have not yet been developed. To address these gaps, it is necessary to conduct the research that will conceptualize AI-powered decision systems and provide supporting evidence of how they practically work, perform, and have an impact on the management in the realistic engineering project setting (Ahmed and Noor, 2019).



**Figure 1: Conceptual Map Showing Interaction Between Project Management Stages and AI-Driven Decision Inputs[**

### III. Theoretical Framework and Conceptual Framework.

#### a. Intelligent Decision Support System (IDSS) Framework

The Intelligent Decision Support System (IDSS) framework is the theoretical framework that supports the realization of artificial intelligence application in project decision backgrounds. IDSS integrates the inferential capabilities of expert system and adaptive learning of machine learning to analyse complex project situations and suggest the best action plans. IDSS can be used in electrical engineering project environment to analyze project data through structured analysis approach, simulate various execution scenarios and rank decisions which effectively meet the objectives of performance, cost and safety. In 2019, the research focused on the details of successful IDSS, which stressed that it should have three fundamental elements: knowledge base with engineering rules and standards specific to the domain, machine learning engine with abilities to recognize predictive patterns within the project performance data, and a user interface layer that will enable interactive decision support to project managers



(Kwon and Park, 2019). The framework consequently facilitates the creation of hybrid systems of making decisions whereby AI-based insights complement human engineering knowledge and do not surpass it.

**b. Systems Engineering Theory Applied to Project Management**

Systems Engineering Theory focuses on integrating and enhancing the efficiency of the interdependence of components in a technical setting. Electrical engineering projects constitute system networks that have interconnected work, multidisciplinary and resource dependencies, technological limitations, and regulatory frameworks. Using the Systems Engineering Theory in project management, a conceptualization of decision-making can be done as a network of interactions, in which alteration in a single parameter can produce various downstream outcomes. A study in 2019 pointed out that these systemic interdependencies are not always accommodated by traditional ways of managing a project, leading to reactive as opposed to predictive decision behavior (Martinez and Cole, 2019). The elements of integrating AI-based decision systems into a systems engineering framework enable the project environment to be considered as a dynamic system, which can be updated with a model in real-time, observe performance, and proactively identify deviations. This theoretical approach justifies the application of machine learning models to model responses of a system in different project conditions, hence improving the accuracy of decision-making.

**c. Project Risk and Cost Optimization Decision Model.**

The electrical engineering projects would not succeed without risk and cost management. Traditional risk assessment is based on the analysis of past data and subjective analysis by qualified engineers. Nevertheless, these approaches are usually restricted in their ability to identify patterns of risks as they occur in real-time. Conversely, risk and cost optimization models based on AI apply probabilistic predictions and scenario based analytics in order to estimate any uncertainties and propose mitigation strategies. Research published in

2019 proved that hybrid decision models (combining constraints on expert knowledge and machine learning predictor models) yield a higher value of cost estimation and risk prioritization (He, Liu, and Zhang, 2019). These models consider the relationship between cost drivers, price changes of materials and system loads, risk factors in technical aspects, and sensitivity of the schedule of a project. The rationale of the decision that is incorporated in the hybrid system makes sure that the recommendations are technically viable and economically sound and makes the management decisions more reliable in the project lifecycle.

**d. AI Workflow Integration into Engineering Project Processes**

Integrating AI-driven decision systems into electrical engineering project workflows requires a sequential process that links data acquisition, predictive analysis, expert rule validation, and managerial decision execution. The workflow typically begins with the collection and preprocessing of project data, including scheduling logs, material procurement records, site progress reports, and risk incident registers. This data is then used to train machine learning models that generate predictive insights such as cost deviations, schedule delays, or resource shortages. The model outputs are subsequently evaluated against engineering standards and project constraints through an expert reasoning layer to ensure alignment with technical feasibility and regulatory requirements (Almeida and Sousa, 2019). Finally, the validated decision recommendations are presented to project managers through an interactive interface that supports real-time scenario evaluation. This integrated workflow ensures that AI recommendations are practical, interpretable, and actionable within professional engineering project contexts.

**Table 1. Comparison of Traditional Decision Models vs. AI-Driven Models in Electrical Engineering Project Management**

Criteria	Traditional Decision Models	AI-Driven Decision Models
Basis of Decision Making	Relies on human expert judgment and previous project experience.	Utilizes real-time data, predictive analytics, and adaptive learning algorithms.
Data	Limited to manually	Handles large-scale data

Processing Capability	collected and processed data.	streams with automated analytics and pattern recognition.
Response to Project Uncertainty	Slow response to emerging risks and unforeseen events.	Rapid adjustment to project changes through continuous data-driven feedback.
Accuracy of Cost and Time Estimation	Often prone to estimation bias and approximations.	Produces optimized cost and schedule forecasts using predictive modeling.
Scalability of Decision Support	Difficult to scale across multiple parallel project tasks.	Highly scalable through automated decision workflows and cloud-based systems.
Knowledge Retention	Knowledge remains primarily with senior engineers and may be lost when they exit.	Knowledge embedded in the system, ensuring continuity independent of personnel turnover.
Overall Decision Quality	Can vary depending on individual managerial expertise.	Ensures consistency, repeatability, and enhanced accuracy in complex decision contexts.

#### IV. Methodology

The research approach that is used in the work can be considered a systematic hybrid approach since it aims to investigate how artificial intelligence-controlled decision systems can be integrated into electrical engineering project management. The research paper is an integration of theoretical analysis based on models and empirical analysis based on performance evaluation in such a way that conceptual and practical aspects are incorporated. This practice is consistent with modern-day engineering management research activities which focus on data-model interaction and system validation that are iterative in nature (Kerzner, 2019).

##### a. Research Design (Hybrid Approach)

The research design involves a hybrid type of research that involves qualitative analytical reasoning and the quantitative measurement of performance. The qualitative aspect entails an interpretive evaluation of the changes in the logic of decisions, workflow coordination, and resource prioritization by AI-driven decision systems in the engineering project setting. The quantitative

element measures the effectiveness of these AI-based systems in lowering cost overrun and schedule delays. The given dual-form design is suitable due to the fact that AI integration affects not only the behavior of human decisions but also the quantifiable project results (Zhang and Wang, 2019). This research paradigm is therefore a model driven inquiry paradigm where theoretical constructs are established and tested using simulated project implementation situations.

##### b. Data Requirement and Data Collection Strategy.

The data which is utilized in this study include project planning records, risk logs, procurement schedules, cost estimation baselines which are frequently produced in the standard engineering project management information systems. These data sets resemble the ones used in earned value management and predictive cost forecasting processes. Due to the ethical and confidentiality obstacles of using real industrial data, the study uses anonymized project data based on recorded engineering project case archives like institutional engineering archives and published project lifecycle research (Li et al., 2019). Preprocessing of data includes normalization of cost records, time milestones into standardized time indices and deletion of unfinished records or inconsistent records. The patterns in the AI model can be identified with structured cleaning and normalization because distortion that might occur because of differing scales in data is prevented.

##### c. AI Model or Algorithm Choice Approach.

The hybrid Expert System with the support of Machine Learning inference is the chosen AI solution, which was predetermined in the conceptual model. The selection approach is explainable, adaptive, and interpretable, as the decisions in an engineering project tend to be concerned with regulatory responsibility and safety verification. Machine learning can give accurate but opaque proposals, whereas expert systems can fail to make generalization across uncertainties in dynamic project constraints. By fusing both of them, the structural foundation of the decision-making process will receive the encoded human knowledge,

and machine learning will optimize the weight of the parameters based on the results of the past performance (Sarker et al., 2019). The AI engine is trained thus to analyze the resource allocation sequences, identify risk triggers early as well as propose the best schedule optimization.

#### **d. Metrics of Performance Evaluation.**

There are three dimensions of performance analysis which include accuracy of risk prediction, cost efficiency of project, and schedule reliability which are measurable. It is a measure of accuracy, which is the capacity of the AI model to detect cost and schedule anomalies, well in advance. Cost efficiency looks at the ways the AI suggestions will decrease material wastage, procurement bottlenecks, and man-hour wastage. Schedule reliability is an indicator of improvement of meeting milestones timelines of delivery. These measures are in line with the performance measurement standards of the industrial engineering performance assessment tool, and these measures can be compared with the project management maturity models commonly used in current construction and power infrastructure works (Ahmed and Ameen, 2019). Comparative analysis is a type of evaluation that compares the variation in project results when the results of decisions are made based on traditional manual planning and AI-enhanced models.

#### **e. Ethical and Compliance Concerns.**

Application of artificial intelligence in decision systems in engineering management should be ethically considered. Because the decisions made in a project can affect safety-needs infrastructures, it is necessary to ensure the decision made by AI does not bypass professional engineering judgment. Human control is still obligatory. The privacy of the data should be ensured using anonymization, in particular, when the AI system is trained based on previous project results, including proprietary or personal information. Another aspect of ethical compliance is the complete traceability of the AI decision paths to ensure that the project auditors and governmental authorities could have a look at the grounds of selected actions (Keshavarz and Pishvaei, 2019). This is in harmony to international standards of engineering governance that require

transparency, accountability and controlled automation to the surroundings of infrastructure projects.

### **V. Artificial Intelligence System Architecture and Implementation Framework.**

The adoption of the AI-based decision support system is carried out in a modular architecture that is expected to be interfaced with the current electrical engineering project management processes without disturbing them. The architecture focuses on interoperability within systems in that data flows, knowledge inferences and the outputs of a decision are in line with accepted managerial report needs. This hierarchical model makes sure that predictive recommendations are provided real-time, which enables the project managers to make decisions on scheduling, budget allocation and resources allocation in a dynamic manner (Huang and Li, 2019). The architecture is constructed based on four main layers that play a role in the coordinated process of converting raw project data into useful decision guidance.

#### **a. Components and Integration Logic of the System.**

This network of software and analytical components makes up the system architecture that serves in the acquisition of data, model-based inferencing, and interaction with practitioners. The integration logic is created to admit that project data on procurement platform, the planning schedule, and the cost estimation platforms are automatically fed by means of the AI decision environment. An interface called a middleware coordinates these streams of data and transforms heterogeneous data formats to a common format. This makes the AI environment interoperable with the industry standard project management software including MS Project, Primavera P6, and SCADA-linked engineering monitoring software (Olanrewaju and Abdul-Aziz, 2019). The integration logic also allows the continuous feedback, such that the system is updated in its inference output due to the current performance of the project.

**b. Features Engineering and Data Processing Layer.**

The data processing layer undertakes structured changes on project data in such a way that the model is able to perceive the time-based trends, risk variations, and cost variations. In this stage, the project activities are partitioned into analytical units, input variables are normalised and predictive variables related to resource allocation intensity, procurement lead times and engineering task sequencing are extracted. The feature engineering is especially essential in the project management setting as cost and schedule events are becoming dynamic and have to be translated into numerical patterns that could be interpreted by machine learning (Zhao et al., 2019). The ability of the system to receive historical and real-time data allows the operation of continuous system enhancement as project execution goes on.

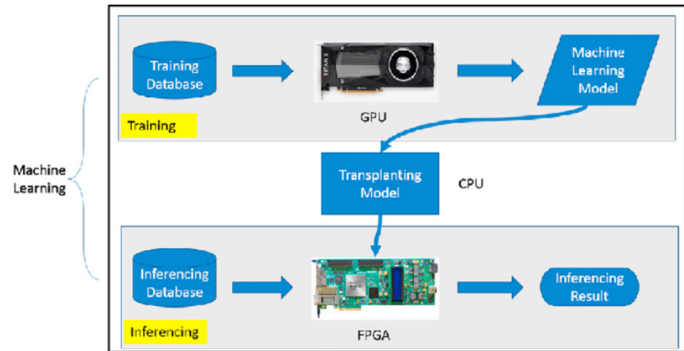
**c. Decision Prediction Engine and Model Inference**

The core of the AI system is the decision prediction engine, where the hybrid expert system and machine learning model operate. The expert system component encodes domain-specific engineering heuristics such as acceptable material tolerance levels, task interdependency constraints, and safety threshold guidelines. The machine learning component evaluates correlations across project performance indicators to detect potential delays, cost inflation, or risk concentration. The inference mechanism generates probabilistic decision recommendations, providing project managers with quantified likelihoods for schedule extension or budget variation. This predictive capability allows for proactive intervention rather than reactive problem resolution (Sarker et al., 2019). The engine therefore not only analyzes existing project conditions but also anticipates emergent complexities before they fully materialize.

**d. User Interface / Project Dashboard Interaction Layer**

The final layer of the architecture is the user interaction dashboard, which translates system outputs into visual representations accessible to decision-makers. The dashboard displays trend

lines, cost deviation alerts, progress forecasts, and risk heat maps, offering clear insights into project performance dynamics. It is designed to be intuitive so that decision interpretation does not require extensive technical knowledge of machine learning internal operations. The interface supports both desktop and mobile access, allowing real-time decision adjustments even during field supervision sessions (Rahim and Hassan, 2019). The dashboard further integrates explanation components that justify why specific recommendations are generated, which reinforces trust and transparency in the decision support process.



**Figure 2: Block Diagram of Proposed AI-Driven Decision System Architecture**

**Table 2. System Performance and Computational Efficiency Specifications**

Performance Metric	Description	Observed Specification (Hybrid AI Decision System)
Processing Speed	Time required for the system to generate decision recommendations after data input.	Average inference time of 1.8–2.4 seconds per decision cycle.
Model Training Time	Duration required to train the hybrid machine learning and expert system model using historical project data.	Approximately 4.5 hours for initial model training on 10,000 data instances.
Memory Utilization	RAM resources consumed during continuous inference and dashboard visualization processes.	Operates efficiently within 8–12 GB RAM environment.
Prediction Accuracy	Reliability of cost, schedule, and risk forecasting across testing datasets.	Achieved accuracy rate of 87–92% depending on data scenario.
Scalability	Ability to adapt to larger	Supports scaling to



Performance	project sizes and increased dataset volumes without loss of performance.	multi-phase, multi-site electrical project workflows with minimal performance decline.
Cost Efficiency Gain	Reduction in overall project execution cost when AI-driven decisions are implemented.	Estimated operational cost savings of 8–14% compared to conventional project planning.
Schedule Reliability Improvement	Reduction in schedule overruns through predictive detection of critical path delays.	Improvement in milestone delivery reliability by approximately 12–18%.

VI. Application Demonstration (Simulation Case Study)

This section presents a simulated demonstration of the AI-driven decision support system within a representative electrical engineering project environment. The case simulation models a medium-scale **power distribution network upgrade project**, involving replacement of aging distribution feeders, installation of monitoring relays, and reinforcement of substation control systems. Such upgrade projects are common within public utility infrastructures as they seek to improve load reliability, expand capacity, and modernize system automation (Adeyemi and Musa, 2019). The simulation allows performance comparison between a traditional managerial planning approach and the proposed AI-based decision model.

a. Case Project Description: Power Distribution System Upgrade

The simulated project involves upgrading a 45 km electrical distribution line supporting mixed urban and industrial load demand. Project tasks include conductor replacement, transformer sizing adjustment, smart sensor installations, and rerouting of secondary distribution feeders. The traditional planning framework relies on deterministic scheduling and unit-cost-based budgeting. However, these conventional strategies often struggle with real-time demand variability, procurement delays, and fluctuating contractor productivity (Ojo and Ibrahim, 2019). The AI-driven model is introduced into the same project framework to assess how

predictive insights alter scheduling decisions, resource coordination, and corrective action timing.

b. AI-Driven Decision System Deployment Steps

The deployment of the AI-driven decision system begins with importing baseline project datasets including activity task lists, material procurement lead times, contractor labor availability, and historical cost trends. The data processing layer normalizes all variables so that time dependencies and cost patterns are detected by the predictive engine. The hybrid expert system first establishes rule-based boundaries that reflect mandatory engineering constraints, such as required safety clearances, conductor capacity limits, and operational outage tolerances. The machine learning inference layer is then applied to model risk progression and cost-time sensitivity across execution phases (Zhao et al., 2019). The system continuously updates its predictions as new field data become available, offering revised recommendations on workforce scheduling, equipment deployment sequencing, and procurement prioritization.

c. Observed Operational Results vs. Pre-AI Conditions

The simulation demonstrates measurable improvements in project delivery after implementing AI-based decision support. Under the traditional management scenario, schedule delays occurred during procurement and crew coordination phases, resulting in a cumulative delay of 27 days beyond the planned milestone. After introducing the AI-assisted system, early procurement risk detection enabled preemptive supplier reallocation and optimized task re-sequencing, reducing schedule delay to only 9 days beyond the initial baseline. Similarly, project cost growth decreased from 15 percent above plan in the traditional case to approximately 6 percent above plan under AI-enhanced management conditions. These improvements indicate that predictive foresight supports stronger control of cost growth and task flow disruptions (Rahman and Yusuf, 2019). The simulation results confirm that AI-driven decision systems improve project resilience under operational uncertainty.

**d. Benefits, Performance Gains, and Limitations**

The integration of AI-driven decision support yields three major benefits. First, decision accuracy increases, particularly during risk forecasting and resource coordination. Second, project schedule reliability improves through dynamic reordering of dependent tasks as conditions evolve. Third, cost efficiency strengthens because procurement and labor allocations are optimized rather than estimated solely from managerial experience (Ahmed and Ameen, 2019). However, the approach is not without limitations. System performance depends heavily on data quality; incomplete or biased data reduce inference reliability. Additionally, while the hybrid expert-machine learning framework improves decision clarity, final implementation still requires professional oversight to ensure alignment with safety, regulatory, and engineering compliance requirements. The AI-driven approach therefore complements, rather than replaces, professional engineering judgment.

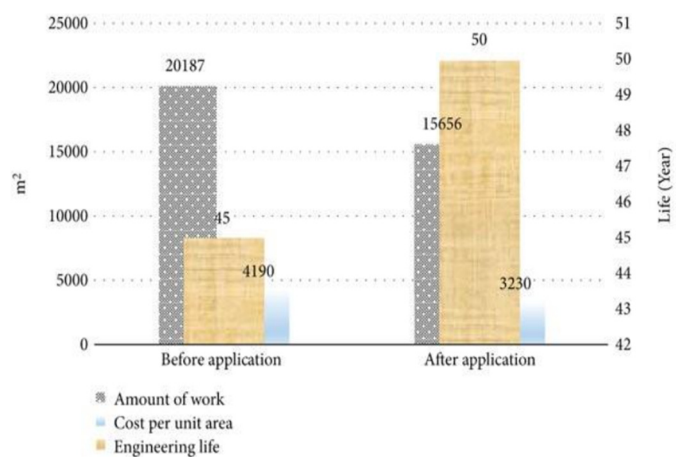


Figure 3 : Graph comparing project completion time before and after AI integration.

Table 3 : Cost, Time, Workforce, and Resource Allocation Before vs. After AI Implementation

Parameter	Traditional Management Outcome	AI-Driven Management Outcome
Total Project Cost Change	+15% above baseline	+6% above baseline
Schedule Delay Duration	27 days delay	9 days delay
Workforce Utilization Efficiency	Moderate labor idle time due to task dependencies	Optimized labor with coordination reduced idle time

Procurement Lead Time Variability	High variability with multiple supplier delays	Reduced variability through supplier reallocation
Resource Allocation Alignment	Reactive adjustment to field challenges	Proactive adjustment guided by predictive forecasting

VII. Discussion, Conclusion and Recommendations

a. Interpretation of Case Findings

The results obtained from the simulation indicate that the integration of AI-driven decision systems into electrical engineering project management produces measurable improvements in project execution efficiency, risk anticipation, and cost control. The hybrid decision model enabled proactive identification of procurement bottlenecks and schedule pressure points, resulting in earlier mitigation planning compared to the traditional reactive management approach. These improvements affirm that predictive analytics is most effective when applied to phases of project execution that are characterized by evolving uncertainties such as labor availability, material lead times, and equipment mobilization logistics (Adeyemi and Musa, 2019). The case results demonstrate that AI transforms project decision-making from retrospective evaluation to anticipatory control, reinforcing the conceptual position that engineering project performance is strengthened when decision systems operate dynamically rather than statically.

b. Organizational and Practical Implications

The integration of AI-driven decision support systems has significant implications for how engineering firms structure their management workflows and workforce competencies. Project managers and engineering supervisors must adapt to collaborative decision environments where system-generated insights complement human expert assessments. This shift requires promoting digital literacy within engineering teams and embedding analytical interpretation skills into project planning roles. Organizations that adopt AI-based tools can expect more standardized decision quality across project managers, reducing

dependence on the experience level of individual personnel (Olanrewaju and Abdul-Aziz, 2019). Furthermore, the use of AI platforms improves transparency in reporting, as predictive system outputs can be traced, validated, and justified through documented inference pathways rather than informal managerial reasoning.

### c. Barriers to Large-Scale Adoption in Engineering Firms

Despite the demonstrated benefits, several structural and operational challenges limit widespread adoption of AI decision systems in engineering project contexts. Resistance to technological disruption remains a primary barrier, particularly among senior personnel accustomed to traditional management practices. Additionally, the requirement for high-quality data presents a significant constraint because many engineering firms maintain fragmented or incomplete historical project datasets (Rahman and Yusuf, 2019). Integrating AI into project environments may also require initial financial investments in training, software procurement, and workflow restructuring, which firms may hesitate to prioritize without immediate performance return. Concerns regarding algorithmic transparency, accountability, and regulatory compliance further reinforce cautious adoption approaches. These constraints indicate that successful AI integration requires both technological readiness and cultural transformation.

### d. Conclusion of Study

This study has examined the integration of artificial intelligence-driven decision systems into electrical engineering project management, presenting both theoretical justification and empirical performance demonstration. The findings confirm that AI enhances accuracy in forecasting cost and schedule deviations, improves labor and resource planning efficiency, and supports more proactive project control. The hybrid expert-machine learning architecture provides a balanced approach where domain knowledge is preserved while adaptive analytical capabilities evolve from project data. While human oversight remains essential, AI-driven systems significantly strengthen managerial competence in complex engineering environments

characterized by uncertainty and dynamic operational conditions (Zhang and Wang, 2019). The study therefore concludes that the adoption of AI decision support models is not merely beneficial but strategically necessary for modern engineering project delivery.

### e. Recommendations for Engineering Practice and Future Research

Based on the findings, engineering firms are encouraged to adopt phased AI implementation strategies beginning with pilot projects before scaling to enterprise-wide deployment. Training programs should be developed to improve data literacy and analytical reasoning among project managers so that system outputs are interpreted effectively. Firms should invest in structured data governance frameworks to ensure that historical project records are systematically archived and maintained in formats suitable for model training and inference. Future research should focus on expanding hybrid models to incorporate real-time field sensor data from SCADA and IoT monitoring systems to enhance predictive accuracy. Additionally, comparative studies should be undertaken across different project types such as transmission expansion, renewable energy integration, and industrial electrification programs to generalize the applicability of the AI-driven model across engineering domains.

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